



Visual Management for Competitive Advantage: MIT's Approach to Efficient and Agile Work

In-Person Sample Schedule

Day 1

8:00 AM - 8:30 AM EST	Registration and Continental Breakfast
8:30 AM - 8:45 AM EST	Introduction and Program Objectives Nelson P. Repenning
8:45 AM - 9:15 AM EST	Key Concepts Nelson P. Repenning
9:15 AM - 10:45 AM EST	Why Do We Need to Think About Dynamics? Nelson P. Repenning
10:45 AM - 11:00 AM EST	Break
11:00 AM - 12:15 PM EST	Introduction to Dynamic Work Design and its Principles Nelson P. Repenning
12:15 PM - 1:00 PM EST	Lunch
1:00 PM - 2:15 PM EST	Solve the Right Problem (and Solve the Problem Right) Nelson P. Repenning
2:15 PM - 2:30 PM EST	Break
2:30 PM - 3:15 PM EST	Dynamic Work Design in Practice Barry Stein
3:15 PM - 3:45 PM EST	Structure for Discovery Nelson P. Repenning
3:45 PM - 4:00 PM EST	Break

4:00 PM - 4:45 PM EST	Structure for Discovery (cont.)
4:45 PM - 5:45 PM EST	Reception

Day 2

8:00 AM - 8:30 AM EST	Breakfast
8:30 AM - 9:00 AM EST	Recap and Discussion Sheila Dodge
9:00 AM - 10:00 AM EST	Practitioner's Perspective
10:00 AM - 10:15 AM EST	Break
10:15 AM - 11:30 AM EST	Mapping Exercise
11:30 AM - 12:15 PM EST	Case Study: Improving Supply Chain Performance Mark Schwiebert
12:15 PM - 1:00 PM EST	Lunch
1:00 PM - 2:00 PM EST	Introduction to Visual Management Sheila Dodge
2:00 PM - 2:15 PM EST	Executive Certificate Ceremony
2:15 PM - 2:30 PM EST	Break
2:30 PM - 3:45 PM EST	Transformation at Broad Institute Sheila Dodge
3:45 PM - 4:15 PM EST	Wrap Up and Next Steps Sheila Dodge

Schedule subject to change



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Live Online Sample Schedule

Day 1

10:00 AM - 11:00 AM EDT	Introduction and Program Objectives Nelson P. Repenning
11:00 AM - 11:15 AM EDT	Break
11:15 AM - 12:15 PM EDT	Practitioner's Perspective Sheila Dodge
12:15 PM - 1:00 PM EDT	Break
1:00 PM - 2:30 PM EDT	Why Do We Need to Think About Dynamics? Nelson P. Repenning
2:30 PM - 2:45 PM EDT	Break
2:45 PM - 4:00 PM EDT	Introduction to Dynamic Work Design and its Principles Nelson P. Repenning
4:00 PM - 4:45 PM EDT	Questions and Coaching (optional) Nelson P. Repenning Optional time for questions with the faculty

Day 2

10:00 AM - 11:15 AM EDT	Solve the Right Problem (and Solve the Problem Right) Nelson P. Repenning
11:15 AM - 11:30 AM EDT	Break

11:30 AM - 12:30 PM EDT

Structure for Discovery

Nelson P. Repenning

12:30 PM - 1:15 PM EDT

Break

1:15 PM - 2:15 PM EDT

Connect the Human Chain

Nelson P. Repenning

2:15 PM - 2:30 PM EDT

Break

2:30 PM - 3:30 PM EDT

Human Chain Mapping Exercise

Nelson P. Repenning

3:30 PM - 3:35 PM EDT

Break

3:35 PM - 4:15 PM EDT

Case Study: Improving Supply Chain Performance

Mark Schwiebert

Day 3

10:00 AM - 11:15 AM EDT

Regulate the Flow

Nelson P. Repenning

11:15 AM - 11:30 AM EDT

Break

11:30 AM - 12:15 PM EDT

Introduction to Visual Management

Nelson P. Repenning

12:15 PM - 12:25 PM EDT

Certificate Ceremony

12:25 PM - 1:15 PM EDT

Break

1:15 PM - 2:15 PM EDT

Transformation at Broad Institute

Sheila Dodge

2:15 PM - 3:00 PM EDT

Questions and Coaching (optional)

Sheila Dodge

Optional time for questions with the faculty

Schedule subject to change